

## DECLARATION AND POWER OF ATTORNEY

As a below-named inventor, I hereby declare that:

ance, post office address, and citizenship are as stated below next to my name.

I am the original, first and sole inventor (if only one name is listed below) or an original, first joint inventor (if plural names are listed below) of the subject matter which is claimed and for which a patent is sought on the invention entitled:

## DUAL & PARALLEL SOFTWARE DEVELOPMENT MODEL

of which  
one)

  X   is attached hereto or  
           was filed on                                   
as Application Serial No.                                  and  
was amended on                                 . (if applicable)

I hereby state that I have reviewed and understand the contents of the above-identified specification, including the claims, as amended by any amendment referred to above.

I acknowledge the duty to disclose information which I am aware which is material to the examination of this application in accordance with 16 CFR, Code of Federal Regulations, Section 1.56(a).

I hereby claim foreign priority benefits under Title 35, United States Code, Section 119 of any foreign application(s) for patent or inventor's certificate listed below and have also identified below any corresponding U.S. application for patent or inventor's certificate having a filing date before that of the foreign application(s) from which priority is claimed:

an Application(s)

Priority: 

• **DOES**

Filing Date:

Yes

NA

I hereby claim the benefit under Title 35, United States Code, Section 120 of any United States Application(s) listed below and, insofar as the subject matter of each of the claims of the application is not disclosed in the prior United States application in the manner provided by the first paragraph of Title 35, United States Code, Section 120, I acknowledge the duty to disclose material information as required in Title 37, Code of Federal Regulations, Section 1.56(a) which occurred between the filing of the prior application and the national or PCT international filing date of this application.

<u>Application Serial No.</u>	<u>Filing Date</u>	<u>Status</u>
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hereby appoint:

Albert Wai-Kit Chan (Reg. No. 36,479) and Mark Elkins (Reg. No. 42,510)

Attorney, with full power of substitution and revocation, to prosecute this application, to make alterations and amendments therein, to receive the patent, to transact all business in the Patent and Trademark Office connected therewith and to file any International Applications which are based thereon under the provisions of the Patent Cooperation Treaty.

Please address all communications, and direct all telephone calls, regarding this application to

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I hereby declare that all statements made herein of my own knowledge are true and that all statements made on information and belief are believed to be true; and further that these statements were made with the knowledge that willful false statements and the like so made are punishable by fine or imprisonment, or both, under Section 1001 of Title 18 of the United States Code and that such willful false statements may jeopardize the validity of the application or any patent issued thereon.

Full name: sole or first joint inventor: HONGBING LAN

Inventor's signature: Hongbing Lan

Citizenship: P.R. China Date of Signature: 1/7/04/01

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